

**SYST 573/OR 681**  
**Decision and Risk Analysis**  
**Spring 2008**

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**Office Hours:** Before or after class, or by appointment

**Text:** Making Hard Decisions with DecisionTools, by Clemen and Reilly

**Software:** Logical Decisions for Windows, plus the software that comes with the text

**Description:** The intent of this course is to provide a modern perspective on analytical methodologies to support decision making. Decision analysis offers a set of structured procedures that assist decision-makers in structuring decision problems and developing creative decision options, quantifying their uncertainty (this includes combining available statistics with expert judgments, and their own beliefs to arrive at estimates of the probabilities of various outcomes), quantifying their preferences (this includes structuring their value tradeoffs and examining their attitude towards risk), combining their uncertainty and preferences to arrive at “good” decisions. This course provides an introductory treatment of decision analysis. The intended participants are students who want to learn more about decision making under uncertainty and tools that can be used to support it. [Other information](#).

| <u>Topic</u>                                     | <u>Reading Assignment*</u>                       |
|--|--|
| <a href="#">Introduction</a>                     | Read Chapt. 1                                    |
| Review of Probability                            | Read Chapt. 7                                    |
| <a href="#">Value Focused Thinking</a>           | Read Handout and Chapt. 6                        |
| Value Functions and Weight Elicitation (Weights) | AHP Read Chapt. 4 pg 142-143, 614-621 (Assessing |
| Decisions Under Uncertainty                      | Read Chapt. 3                                    |
| Influence Diagrams                               | Read Chapt. 3                                    |
| Utility Functions                                | Read Chapt. 15, 16                               |
| Sensitivity Analysis                             | Read Chapt. 5                                    |

\* Homework sets will be assigned on a weekly basis from appropriate problems in the textbook and on handouts.

**Grading:**

|                         |            |
|-------------------------|------------|
| Midterm                 | 30%        |
| Final Exam              | 30%        |
| <a href="#">Project</a> | 30%        |
| Class & Homework        | <u>10%</u> |
|                         | 100%       |